

ENVIRONMENTAL ENTREPRENEURSHIP SUSTAINABILITY: EXPLORING ARTIFICIAL INTELLIGENCE, KNOWLEDGE AND FRUGAL INNOVATION

Purpose: The purpose of this study is to examine the impact of knowledge source, Artificial Intelligence (AI), and Frugal Innovation (FI) on Green Entrepreneurial Sustainability (GES). The study also explores the mediating role of FI in the relationship between Sources of Knowledge (SoK) and AI on GES, and the moderating influence of personality traits.

Design/methodology/approach: A sample of 314 respondents was used, with a quantitative cross-sectional design and Structural Equation Modeling (SEM) analysis.

Findings: Results indicate that SoK, AI, and FI have a positive impact on GES, with FI acting as a partial mediator. Personality traits, however, do not moderate the relationship between SoK, AI, and FI on GES. These findings suggest that leveraging knowledge resources and AI can enhance sustainability through frugal innovation, especially in resource-constrained environments.

Research limitations/implications: Limitations include a focus on a specific demographic, and future research should explore other industry sectors and external factors like government policies

Practical implications: This research has implications for prospective entrepreneurs and business actors to be able to develop a culture of sharing knowledge sources and implementing AI to accelerate innovation for sustainability.

Originality/value: While there has been substantial research on sustainable entrepreneurship, studies that comprehensively integrate artificial intelligence, knowledge resources, frugal innovation, and entrepreneurial personality traits remain scarce. Previous research tends to isolate the role of each of these variables in more specific contexts. This study aims to fill this gap by constructing a more holistic model that accounts for the complex interplay among these various factors in driving business sustainability.

Keywords: Knowledge, Artificial intelligence, Frugal Innovation, Entrepreneurship Sustainability

JEL codes: L26, M00, M, 54, O10, O30, O32, Q01

27 1. Introduction

28 Sustainable development is an endeavor to meet the needs of the present without compromising the
29 ability of future generations to meet their own needs. The government is promoting green economic
30 growth by focusing on sustainable natural resource management, environmentally friendly investments,
31 and the appropriate use of technology. The success of these efforts is measured through the Green
32 Economy Index (Gupta & Dharwal, 2022; Coordinating Ministry for Economic Affairs of the Republic
33 of Indonesia, 2023; Neumann, 2022). The government is working to enhance opportunities for
34 economic growth and innovation while addressing barriers to entrepreneurship. These efforts also aim
35 to tackle fundamental societal issues, such as poverty, low-quality jobs in the informal sector, and the
36 gap in digital access (Media, 2023; Sony, 2021). Indonesia currently has an entrepreneurship ratio of
37 3.47%, but to achieve developed nation status by 2045, a ratio of 12% of the population is needed.
38 According to data from the Central Statistics Agency (BPS) in 2022, the youth population in Indonesia
39 reached approximately 65.82 million, accounting for about 24% of the total population. This data
40 highlights the significant potential of the Indonesian population to become entrepreneurs (Media, 2022,
41 2023). Environmentally-based entrepreneurship involves the development of new products and
42 technologies to address environmental challenges. This concept emphasizes the importance of
43 sustainability and supports environmental movements. Currently, there is growing consumer awareness
44 and demand for eco-friendly products, making it crucial for entrepreneurs to take greater responsibility
45 and understand the importance of running sustainable businesses (Albhirat et al., 2024; M. Gupta &
46 Dharwal, 2022; Ramírez et al., 2019; Zhao et al., 2021). Sustainable practices in environmentally-based
47 businesses face several challenges, including increased costs and time, a lack of suppliers, limited
48 policies, insufficient knowledge, low participation and support, technological constraints, financial
49 performance issues, and a lack of mindset shifts and interest in developing entrepreneurial potential
50 (Ebolor et al., 2022; Hossain et al., 2023; Kurnia & Priyastiwati, 2024; Pedroso et al., 2023; Zhao et al.,
51 2021). The changing business landscape has led to shorter product life cycles, technological lag, and
52 increased global competition. As a result, companies must focus on various aspects to enhance their
53 business efficiency, including speed, quality, price, innovation, and customer responsiveness, in order to
54 achieve a competitive advantage (Darroch et al., 2015). Specifically, knowledge resources and
55 innovation are considered essential for achieving competitive advantage and long-term success (Saqib
56 & Satar, 2021; Wijaya & Suasih, 2020). Organization's capacity to absorb knowledge has a significant
57 impact on its environmental performance. As a result, effective knowledge management, supported by
58 employee expertise, can enhance corporate sustainability. Within the sustainability framework,
59 knowledge management plays a key role in developing and utilizing knowledge resources in a way that
60 integrates social, environmental, and economic considerations for long-term success (Arduini et al.,
61 2024). Integrating knowledge management strategies with the organization's overall strategy is crucial to
62 achieving sustainability in all areas (Davenport & Ronanki, 2018). There are two main sources of
63 human knowledge: internal and external. The ability to generate knowledge from internal sources can
64 drive individuals with certain personality traits to become more innovative and successful (AlMulhim,
65 2021; Erjavec et al., 2019; Shaukat et al., 2023). Knowledge positively influences investment decision-
66 making among marginalized communities; the greater the knowledge, the better the investment
67 decisions. While knowledge is crucial for innovation, the effects of knowledge sources from the
68 perspective of SMEs and emerging markets have yet to be fully explained (AlMulhim, 2021; Kurnia &
69 Priyastiwati, 2024; Lei et al., 2021). In the digital economy era, companies face both internal and external
70 challenges to maintain their sustainability in the global market (Anwar, 2018; Khraishi et al., 2023; Li et
71 al., 2018). Addressing these complex challenges requires technological expertise to develop both
72 immediate and long-term solutions (Duan et al., 2019). Among the most promising solutions is

73 Artificial Intelligence (AI). AI-based communication enhances cost-effective global outreach and the
74 efficient use of resources (Di Vaio et al., 2020; Wu, 2021). AI and Frugal Innovation (FI) can provide
75 dynamic, data-driven solutions to tackle social challenges (Hossain et al., 2022; Wu, 2021). AI plays a
76 role in connecting artificial technology with human and organizational knowledge, enabling managers
77 to make smarter and more efficient decisions (Schneider & Leyer, 2019; Sousa & Rocha, 2019).
78 However, AI is still primarily used for data processing, with applications in education or healthcare, and
79 remains limited in its ability to predict the future (B. B. Gupta et al., 2023; Vecchiarini & Somià, 2023;
80 Wu, 2021). To improve AI implementation, businesses must consider legal, ethical, educational, and
81 societal factors (Kaplan & Haenlein, 2019, 2020). AI is revolutionizing business practices and
82 influencing management, offering more competitive and sustainable products and services (Garbuio &
83 Lin, 2019; Govindan, 2024; Lei et al., 2021; Wright & Schultz, 2018). In the face of financial and
84 knowledge limitations, companies are expected to produce products and services that meet customer
85 needs through FI (Hossain, 2021; Hossain et al., 2023). Research findings suggest that FI promotes
86 sustainability and addresses global challenges, such as driving economic growth, meeting social needs,
87 and protecting the environment (Albert, 2022; Khan & Melkas, 2020). However, government policies
88 and knowledge resources about FI in developing countries are often insufficient to support FI activities.
89 FI is mainly driven by large institutions, while certain groups tend to view its use as a symbol of low
90 social status (Ebolor et al., 2022; Shahid et al., 2023). One of the challenges in implementing FI is
91 managing technology, particularly in the context of competition in AI, which makes it difficult for small
92 businesses and startups to access affordable technology. Although in 2023, Indonesia's digital economy
93 was valued at approximately Rp. 1,283 trillion, with projected growth to Rp. 1,705 trillion in the coming
94 years (antaranews.com, 2024). Studies show that access to technology, especially AI, plays a crucial role
95 for small businesses. The use of AI in FI can enhance the impact and effectiveness of innovation from
96 various perspectives (Govindan, 2024; Thakare et al., 2022). Additionally, millennials are driven to
97 invest due to the ease of accessing information through technology and cost efficiency (Priyastiwati,
98 2023). Research on FI, when combined with AI and knowledge sharing, can leverage the
99 transformative power of emerging technologies to create sustainable solutions. While prior studies on
100 environmentally-based entrepreneurship have been conducted, there is no comprehensive model
101 integrating AI, knowledge sources, FI, and personality traits from the perspectives of SMEs and
102 developing countries. Existing research on AI focuses on data processing, education, and healthcare (B.
103 B. Gupta et al., 2023; Vecchiarini & Somià, 2023). Studies on FI often relate to economic changes and
104 environmental challenges (Pedroso et al., 2023; Shahid et al., 2023, 2023). However, there has been no
105 research on the role of knowledge sources and personality traits in FI. FI has typically been seen as
106 either an antecedent or an outcome and no study has yet used FI as a mediator (Hossain et al., 2022).
107 Personality traits have been treated as antecedents in previous literature, but no research has applied
108 personality traits as a moderating factor in models involving FI, knowledge sources, AI, and
109 sustainability. This study uses the RBV-JDR theoretical framework, applying mediation-moderation
110 analysis to develop a comprehensive model of environmentally-based entrepreneurial sustainability. The
111 research contributes by creating a comprehensive approach to overcoming entrepreneurial barriers and
112 challenges. The objectives of this study are as follows: First, to investigate the influence of knowledge
113 sharing on frugal innovation and its impact on the sustainability of student-led businesses engaged in
114 technology. Second, to examine the effect of AI on frugal innovation and its impact on business
115 sustainability. Third, to test the influence of knowledge sharing and AI on business sustainability, with
116 frugal innovation as a mediator. Fourth, to examine the moderating role of personality traits in the
117 relationship between frugal innovation and the sustainability of student entrepreneurship.

118 **2. Theoretical Background and Hypotheses Development**

119 The theoretical approaches used in this research are the Resource-Based View (RBV) and the Job
120 Demands-Resources (JDR) model. RBV focuses on the strategic assets and competencies, emphasizing
121 their financial and economic impacts to identify, utilize, and implement sustainable environmental
122 initiatives for achieving competitive advantage (Barney, 1991). This framework provides a theoretical
123 basis for assessing FI and AI by highlighting the importance of valuable resources and capabilities
124 (Kruesi & Bazelmans, 2023). The JDR model describes two main categories: job demands and job
125 resources. Job resources include physical, psychological, social, and organizational aspects that support
126 the achievement of work goals, reduce physical and psychological burdens, and encourage individual
127 growth, learning, and development. One critical job resource is the ability and understanding to seek
128 relevant knowledge (Bakker & Demerouti, 2007).

129 Entrepreneurs with a deep understanding of market needs can apply their creativity, adaptability, and
130 risk-taking abilities to address challenges in resource-constrained environments (Karyaningsih et al.,
131 2020). Knowledge source (KS) has emerged through the concept of knowledge management, defined
132 as "the exchange of experiences, facts, knowledge, and skills across the organization" (Malik & Kanwal,
133 2018). KS is essential for enhancing business capabilities in the contemporary economy, promoting
134 creativity and accelerating innovation within organizations (Azeem et al., 2021). Significantly,
135 knowledge resources enable new business possibilities and empower employees to share information
136 that addresses critical issues by developing new ways to improve workflows (Danish et al., 2014). KS
137 acts as a key factor in maximizing an organization's ability to manage knowledge resources and helps
138 individuals achieve business goals more efficiently (Yang et al., 2018). KS is a vital organizational
139 resource for gaining competitive advantage (Wang & Noe, 2010). Therefore, the business revolution
140 and workplace diversity necessitate knowledge-sharing activities to create opportunities that enhance
141 staff self-efficacy, improve learning, and disseminate knowledge among relevant personnel. KS is
142 closely linked to FI as it empowers individuals to identify opportunities, utilize limited resources, and
143 develop affordable, scalable solutions (Karyaningsih et al., 2020). Organizations can apply frugal
144 principles such as cost-effectiveness and simplicity to create innovative products and services for
145 underserved markets (AlMulhim, 2021). Organizations can apply frugal principles such as cost-
146 effectiveness and simplicity to create innovative products and services for underserved markets (Qin,
147 2024). Knowledge fosters the responsive development of FI by facilitating quick literacy, positive social
148 impacts, and market adoption. An entrepreneurial mindset, combined with frugal innovation, often
149 promotes sustainable solutions to meet various global challenges. Although several researchers have
150 emphasized the importance of KS in driving overall innovation and improving organizational
151 performance, the focus on the role of KS in Corporate Sustainable Development (CSD) remains
152 limited (Abbas & Sağsan, 2019; Wang & Noe, 2010). Furthermore, research on the relationship
153 between KS, innovation, and CSD is still scarce. Previous studies suggest that organizations rooted in
154 knowledge-based operations are not only more innovative but are also better positioned to explore new
155 opportunities for sustainability (Abbas & Sağsan, 2019). Dynamic organizations leverage technology to
156 create new products or enhance existing ones and processes, thereby improving organizational
157 performance from economic, environmental, and social perspectives (Anwar, 2018). While previous
158 studies have shown that FI can be a solution to sustainability problems, its scope is still limited. The use
159 of appropriate technology and frugal innovation is crucial for achieving sustainable development.
160 Entrepreneurs with broad knowledge in various fields can create innovative and cost-effective products
161 to address environmental challenges. Additionally, effective knowledge management and the ability to
162 adapt to changing technology also play a significant role in driving cost-effective innovation (Bazyar et
163 al., 2024; Rao & Liefner, 2023; Régnier, 2023). To address this gap, the current study analyzes the
164 relationship between KS, FI, and sustainability. The hypotheses are stated as follows:

165 H1a: Knowledge sharing positively influences frugal innovation.

- 166 H1b: Knowledge sharing positively influences sustainability.
167 H1c: Knowledge sharing positively influences sustainability through frugal innovation.
168 H1d: Frugal innovation mediates the influence of sources of knowledge and artificial intelligence on
169 green entrepreneurial sustainability.

170 Complex challenges in the business world require technological expertise to obtain immediate
171 and long-term solutions. Among the most promising possibilities is AI, where machines can "learn
172 from experience, adapt to new inputs, and perform tasks like humans" (Duan et al., 2019; Thakare et al.,
173 2022). AI technology offers three main benefits: First, it enables the automation of essential but
174 repetitive and time-consuming tasks, allowing humans to focus on higher-value work. Second, AI
175 uncovers insights trapped in vast amounts of unstructured data that require human management and
176 analysis. Third, AI can integrate thousands of computers and other resources to solve the most
177 complex problems (Nishant et al., 2020). AI can support organizational processes aligned with
178 individual cultures and practices to reduce the demand for natural resources and energy from human
179 activities. The true value of AI lies not just in enabling individuals and societies to reduce energy, water,
180 and land use intensity. Instead, its real value will be realized at a higher level by facilitating and
181 promoting effective environmental governance (Govindan, 2024; Thakare et al., 2022). Moreover, AI
182 can play a crucial role in frugal innovation by enabling affordable automation, personalized solutions,
183 data analysis, and clearer services. Previous research has indicated that the potential of AI in FI can
184 yield more beneficial, dynamic, and data-driven solutions to critical social challenges. AI allows frugal
185 innovators to operate efficiently with fewer resources while addressing challenges in developing
186 economies to provide impactful and measurable solutions. Additionally, AI is another vital factor that
187 plays a central role in FI by connecting sensible devices and enabling data-driven solutions for
188 organizations (Balogun et al., 2024). FI has empowered businesses to unleash the potential of
189 innovative ideas and technologies by embracing simplicity, cost-effectiveness, and creativity FI has
190 empowered businesses to unleash the potential of innovative ideas and technologies by embracing
191 simplicity, cost-effectiveness, and creativity (Sarkar & Mateus, 2022). This concept has gained global
192 recognition, ultimately benefiting not only developing countries but also inspiring sustainable solutions.
193 Over the past few decades, research on frugal innovation has evolved from the need to address
194 challenges in resource-constrained conditions, particularly in developing nations. However, the role of
195 AI in FI warrants attention as it offers numerous opportunities to enhance the impact and effectiveness
196 of frugal solutions from various perspectives (Govindan, 2024). Research on the moderating role of
197 Personality Traits (PT) in entrepreneurial sustainability is still quite limited, though several studies are
198 relevant to this area. Previous studies have indicated that AI can shape how individuals with dark
199 personality traits, such as Machiavellianism, narcissism, and psychopathy, perform in certain business
200 and professional contexts. Additionally, other findings suggest that individual factors, including moral
201 and spiritual obligations, strongly influence sustainable entrepreneurial intentions, both directly and
202 indirectly (Harms et al., 2024; Javed et al., 2024). Therefore, the hypotheses for this study are as follows:

- 203 H2a: AI positively influences frugal innovation.
204 H2b: AI positively influences sustainability.
205 H2c: AI positively influences sustainability through frugal innovation.
206 H2d: Personality traits moderate the influence of sources of knowledge, artificial intelligence, and frugal
207 innovation on green entrepreneurial sustainability.

208 **3. Data and Methods**

209 **3.1. Research Design**

210 This study utilizes a quantitative cross-sectional approach, collecting data from a group of individuals or

211 respondents at a specific point in time within one year. The methods employed are descriptive and
212 correlational. The descriptive method begins by formulating research problems to explore or describe
213 the social situation being studied comprehensively. It aims to provide a clear picture of the observed
214 phenomena without manipulating or influencing variables. Meanwhile, the correlational method
215 measures the degree to which variations in one factor relate to variations in another, using correlation
216 coefficients as a measurement tool (Bougie & Sekaran, 2020).

217 **3.2. Data Source**

218 The data used includes primary data, directly collected from original sources to answer research
219 questions. This data is gathered through interviews, surveys, or observations. In addition, secondary
220 data, which is indirectly obtained from other sources, serves as supplementary information to fulfill
221 data needs in this research (Bougie & Sekaran, 2020).

222 **3.3. Population, Sample, and Sampling Technique**

223 The study's population consists of all university students across Higher Education Institutions (HEIs).
224 The sample is drawn from students residing in several provinces in Indonesia. The sampling technique
225 used is non-probability sampling, specifically incidental sampling, where samples are selected based on
226 availability and accessibility without considering measurable probabilities (Bougie & Sekaran, 2020).

227 **3.4. Data Collection Techniques**

228 Data was collected through interviews and distributing questionnaires to respondents. The
229 questionnaire includes general respondent information and statements related to the research variables.
230 The statements were measured using a 5-point Likert scale.

231 **3.5. Research Variables**

232 The independent variables in this study are knowledge sources, measured by 10 adapted items (Shahid
233 et al., 2023). AI measured by 7 adapted items (Qin, 2024). The dependent variable is interest in
234 environmentally-based sustainable entrepreneurship, measured by 8 adapted items (Alvarez-Risco et al.,
235 2021). The mediating variable FI, is measured by 5 adapted items (Al-Omoush et al., 2024), and the
236 moderating variable is personality traits, consisting of 15 adapted items (Song et al., 2023).

237 **3.6. Data Analysis**

238 The data analysis process is essential to ensure that the collected data, from both fieldwork and other
239 sources, can be systematically analyzed and used to support research findings or informed decision-
240 making. The data was tested and analyzed using Structural Equation Models (SEM) processed through
241 Smart Partial Least Squares (SmartPLS) software. The steps for SEM-PLS testing are as follows:

242 **3.6.1. Outer Model Analysis**

243 The measurement of the outer model aims to test the validity and reliability of the variables, consisting
244 of convergent validity, where the loading factor value between latent variables and their indicators is
245 expected to be above 0.6. Next, composite reliability is used to measure construct reliability, with a
246 reliability value greater than 0.6 indicating high reliability. Lastly, Average Variance Extracted (AVE)
247 should have a minimum value of 0.5, indicating how well the construct is measured by its indicators
248 (Hair et al., 2019, 2021).

249 **3.6.2. Inner Model Analysis**

250 The measurement of the inner model is used to test the relationships between latent constructs,
 251 including R-Square and Q-Square. R-Square is the coefficient of determination for endogenous
 252 constructs, where R-Square values can be classified as substantial (0.67), moderate (0.33), or weak (0.19).
 253 Prediction relevance (Q-Square) assesses how well the model predicts the outcome, with categories of
 254 small (0.02), moderate (0.15), and large (0.35). This test applies only to endogenous constructs with
 255 reflective indicators (Hair et al., 2019, 2021).

256 3.6.3. Hypothesis Testing.

257 Hypothesis testing is performed by examining the t-statistic and probability values (p-values). For a 5%
 258 alpha level, the critical t-statistic is 1.96 (Hair et al., 2021).

259 4. Results and Discussion

260 A total of 314 respondents will be included in this research. The characteristics of the respondents are
 261 divided by gender, with 67.8% female and 32.2% male. Most respondents are between the ages of 20
 262 and 25 (75.5%). Another characteristic is the respondents' monthly income, where 54.8% earn less than
 263 IDR 1.000.000 per month. Lastly, based on entrepreneurial experience, 54.5% of the respondents have
 264 had experience owning or running a business (Table 1. Respondent Characteristics).

Characteristics		Amount	Percentage
Gender	Women	213	67.8
	Man	101	32.2
Age	< 20 years	67	21.3
	20 - 25 years	237	75.5
	26 - 30 years	3	1
	31 - 35 years	2	0.6
	> 35 years	5	1.8
Monthly income	< 1.000.000	172	54.8
	1.000.000 - 2.000.000	105	33.4
	2.000.000 - 3.000.000	27	8.6
	3.000.000 - 4. 000.000	5	1.6
	> 5.000.000	5	1.6
Have a business/Have run a business	Yes	171	54.5
	No	143	45.5
Total		314	100

265 Table 1. Respondent Characteristics

266 The validity of the model is assessed by examining the loading factor or outer loading. An indicator is
 267 considered valid if the loading factor exceeds 0.6. Based on the analysis results, invalid indicators, such
 268 as some items under the SoK and AI variables, were removed due to having a loading factor below 0.6.
 269 After removing these invalid indicators, the final results showed that all remaining items met the
 270 validity criteria with loading factor values above 0.6 (Figure 1. Loading Factor Value).

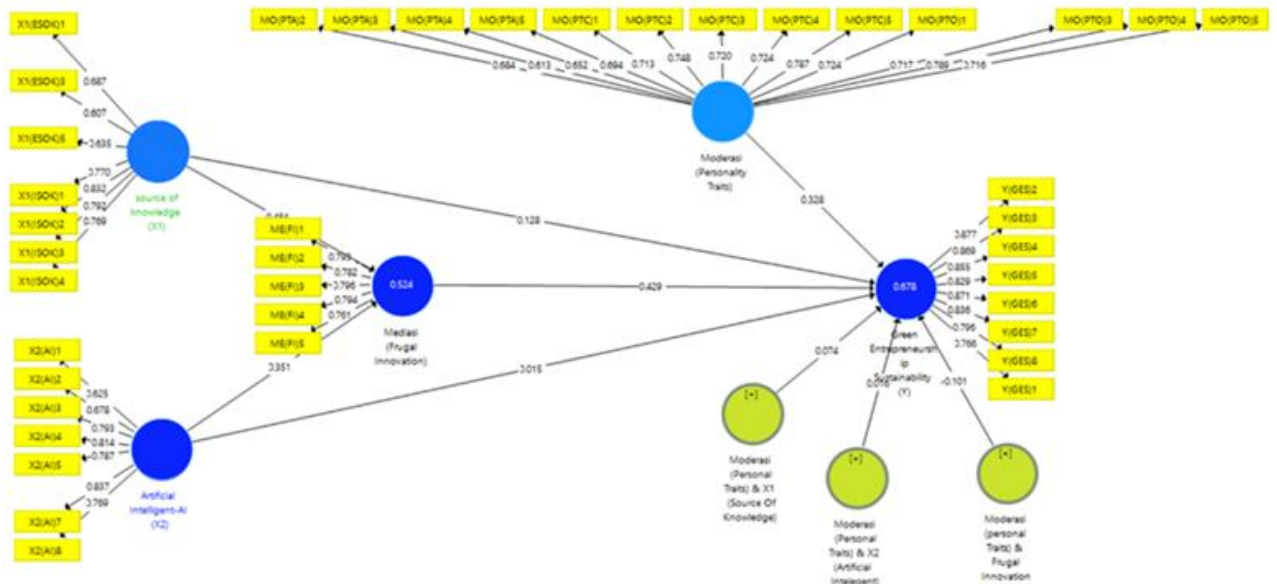


Figure 1. Loading Factor Value

271

272

273 The reliability of the variables was tested using Composite Reliability (CR), which must exceed 0.7, and
 274 Average Variance Extracted (AVE), which must be greater than 0.5. The analysis results showed that all
 275 research variables, including independent, mediating, and moderating variables, had CR values above
 276 0.7 and AVE values above 0.5. This indicates that the measurements for each variable are reliable and
 277 demonstrate good reliability (Table 2. CR and AVE Result).

Variable	CR	AVE
AI	0.905	0.579
GES	0.950	0.703
FI	0.889	0.617
PT → SoK	1.000	1.000
PT → AI	1.000	1.000
PT	0.931	0.512
PT → FI	1.000	1.000
SoK	0.889	0.535

Table 2. CR and AVE Result

278

279 The R² value indicates how much of the variation in the dependent variable can be explained by the
 280 independent variables. Based on the analysis, the model shows an R² value of 0.67, meaning that
 281 variables such as SoK, AI, and FI explain 67% of the variation in GES, which is considered a strong
 282 effect. Q² is used to measure the predictive ability of the model. Q² value greater than 0 indicates that
 283 the variables and data can predict the model well. The obtained Q² value of 0.47 demonstrates that the
 284 model has good predictive relevance (Table 3. R² and Q² Test Results).

Variable	R ²	Q ²
GES	0.670	0.470
FI	0.521	0.312

Table 3. R² and Q² Test Results

285

286 The research findings support the first hypothesis, indicating that sources of knowledge have a

287 significant and positive impact on innovation. This indicates that an increase in knowledge sharing will
288 drive higher levels of innovation, enabling companies to develop new solutions and improve their
289 internal processes. The findings of this study also provide evidence that a strong knowledge-sharing
290 culture within an organization is a key driver of innovation. The results show that when employees
291 actively share their ideas, experiences, and knowledge, it creates a unique synergy. This synergy sparks
292 the emergence of new creative ideas, innovative problem-solving, and the development of better
293 products or services. In other words, the more knowledge sources are shared, the richer the
294 organization's 'pool of ideas,' increasing the chances of generating innovation. This research emphasizes
295 the importance of building a dynamic learning community within organizations. When employees feel
296 safe and encouraged to share their knowledge, it not only enhances individual performance but also
297 fosters innovation, which can provide a competitive edge. Successful organizations are those that can
298 fully leverage their intellectual potential. By facilitating knowledge sharing and its resources, they can
299 also create a more innovative and adaptable work environment that responds effectively to change.
300 Furthermore, by facilitating the exchange of knowledge and resources on green technology,
301 environmental regulations, and industry best practices, organizations can accelerate the transition
302 toward more sustainable business models. Additionally, sharing knowledge resources can help identify
303 new business opportunities related to sustainability, such as the development of eco-friendly products
304 or sustainability consulting services. Innovation, particularly in the areas of products and processes, acts
305 as a catalyst for adopting environmentally friendly practices. Innovative companies tend to develop
306 more efficient products and services that have a lower carbon footprint. Furthermore, innovation in
307 production processes enables companies to optimize the use of natural resources, reduce waste, and
308 enhance operational efficiency. Innovation not only drives business growth but also serves as a
309 powerful tool for achieving sustainability goals. As a key driver of sustainability, innovation allows
310 companies to create more sustainable products and services, thereby reducing their negative
311 environmental impact while meeting the increasing demands of environmentally conscious consumers.
312 Additionally, innovation can foster the creation of new markets and open up more sustainable business
313 opportunities. In a broader context, sustainability-oriented innovation can contribute to sustainable
314 development and societal well-being. Moreover, investing in R&D becomes essential as companies
315 need to develop new technologies, alternative raw materials, and more environmentally friendly product
316 designs. Thus, innovation is not merely a result of creative processes but also a product of systematic
317 efforts to find more sustainable solutions. Companies committed to sustainability must allocate
318 adequate resources to R&D activities to promote ongoing innovation. The findings of this study align
319 with the Resource-Based View (RBV) and Job Demands-Resources (JDR) theories, which emphasize
320 the importance of knowledge sharing and its resources as key factors in performing tasks and, in turn,
321 driving innovation. These results also support previous research, which highlights the crucial role of
322 knowledge in fostering innovation and sustainability (Azeem et al., 2021; Karyaningsih et al., 2020; Qin,
323 2024; Thakare et al., 2022; Yang et al., 2018).

324 The findings of this study supporting the second hypothesis, clearly demonstrate that AI has become a
325 major catalyst in driving innovation across various industrial sectors. With its ability to automate
326 repetitive tasks and analyze data on a large scale, AI frees human resources to focus on more creative
327 and strategic work. AI-supported business process automation not only enhances operational efficiency
328 but also generates valuable data that can be leveraged to identify new innovation opportunities. This
329 enables companies to develop products and services that are better tailored to customer needs while
330 shortening product development cycles. The results of this research confirm that AI plays a central role
331 in driving product and service innovation. Advanced machine learning algorithms allow companies to
332 analyze customer preferences in greater depth, enabling them to create more personalized and relevant

333 products and services. Additionally, AI can be utilized to design new, more complex, and innovative
334 products, such as autonomous vehicles or virtual assistants. Thus, AI not only improves efficiency but
335 also opens up new market opportunities and drives business growth. The research findings indicate that
336 AI's predictive analysis capabilities are key to fostering innovation. By predicting market trends,
337 consumer behavior, and potential risks, companies can make better and more proactive business
338 decisions. AI-supported predictive analysis also enables companies to identify previously untapped
339 innovation opportunities. This allows organizations to develop products and services that not only
340 meet current market needs but also anticipate future demands. AI has paved new avenues for
341 companies to optimize the management of natural resources. With its capability to analyze data on a
342 large scale, AI can identify patterns of energy and raw material consumption that are inefficient. This
343 enables companies to implement more targeted conservation measures. For instance, AI can be utilized
344 to optimize equipment maintenance schedules, reducing downtime and minimizing energy waste.
345 Additionally, AI can assist in managing supply chains more efficiently, thereby reducing travel distances
346 and the carbon emissions associated with transportation. AI has become a catalyst in the development
347 of more environmentally friendly products and services, while also designing more efficient and durable
348 products. It can help identify alternative raw materials that are more sustainable and optimize product
349 designs to minimize waste and provide innovative solutions to complex environmental issues, such as
350 water pollution. AI can also predict equipment failures before they occur, reducing downtime and
351 minimizing environmental impacts. Furthermore, AI can monitor air and water quality in real time,
352 enabling companies to take corrective action before serious environmental damage occurs. In this way,
353 AI can significantly aid companies in achieving their sustainability goals. The findings of this study
354 support previous research that has stated that the utilization of AI plays a crucial role not only in
355 specific fields but also in broader areas, including business management (Duan et al., 2019; Govindan,
356 2024; Hossain et al., 2023; Nishant et al., 2020).

357 The results of this study provide strong evidence that individual personality traits play a crucial role in
358 driving the adoption of sustainability strategies in entrepreneurship. The findings indicate that
359 entrepreneurs with a high level of openness to experience are more likely to embrace new ideas and
360 innovations, including sustainable business practices. Responsibility is also an important factor, as
361 responsible entrepreneurs tend to be more concerned about the social and environmental impacts of
362 their businesses. Additionally, the willingness to take risks significantly contributes to this dynamic, as
363 entrepreneurs who are bold enough to take risks are more likely to try new sustainability-oriented
364 business strategies, even if they involve uncertainty and challenges. This study yields intriguing results,
365 indicating that individual characteristics, such as personality, do not have a significant impact on the
366 extent to which knowledge sources, AI and FI can drive sustainability in entrepreneurship. This implies
367 that external factors, such as access to knowledge, technology, and cost-effective business approaches,
368 play a more dominant role in promoting sustainable business practices. In other words, while
369 personality may influence an entrepreneur's motivation and interests, these external factors provide
370 more concrete tools and resources to actualize sustainable business practices. The results of this study
371 indicate that FI plays a crucial role as a mediator between SoK and AI in driving GES. These findings
372 support our hypothesis that FI acts as a partial mediator in this relationship. This means that FI is not
373 only influenced by SoK and AI but also actively contributes to enhancing GES. In other words, while
374 SoK and AI have a direct impact on GES, their influence is strengthened when companies adopt frugal
375 innovation. This suggests that FI can maximize the benefits of knowledge sources and AI technology in
376 achieving sustainability goals. The results also highlight the significant advantages of FI, such as helping
377 companies translate knowledge acquired from various sources, including scientific research and
378 industry best practices, into innovative solutions that are suitable for local contexts and constrained

379 resources. FI enables companies to optimize their use of AI technology more effectively by focusing on
380 simple, cost-effective, and sustainable solutions. FI facilitates the integration of technological
381 innovation with daily business practices, thereby creating sustainable added value.

382 **5. Conclusions**

383 This research demonstrates that Source of Knowledge (SoK), Artificial Intelligence (AI), and Frugal Innovation
384 (FI) have a positive impact on Green Entrepreneurial Sustainability (GES). SoK and AI foster innovation, which
385 in turn enhances sustainability in green entrepreneurship. Personality Traits also contribute positively to GES,
386 although they do not moderate the relationship between SoK, AI, and FI towards GES. Additionally, FI has
387 been proven as a partial mediator that strengthens the influence of SoK and AI on GES, indicating that cost-
388 effective innovation plays a significant role in creating sustainable entrepreneurial practices.

389 The practical implications of this research are to foster innovation and sustainability, companies should cultivate
390 a knowledge-sharing culture and implement effective knowledge management systems. Encouraging
391 collaboration and information exchange enriches the organization's idea pool and drives innovative solutions.
392 The adoption of AI can accelerate innovation by improving operational efficiency and enabling the creation of
393 products and services that better meet customer and market needs. FI should be a core strategy for achieving
394 business sustainability, especially for resource-constrained companies. FI allows organizations to optimize
395 technologies like AI with simple yet effective approaches. Entrepreneurship ecosystems should foster personality
396 traits like openness to experience and risk-taking to expedite the adoption of sustainability strategies.

397 This research also contributes theoretically by reinforcing the Resource-Based View (RBV) and Job Demands-
398 Resources (JDR) theories. These theories emphasize the importance of resources, especially knowledge and
399 innovation, in achieving organizational performance and sustainability. The findings also enrich the literature on
400 the role of Frugal Innovation in entrepreneurial sustainability and highlight the role of AI as a key catalyst in
401 driving innovation across sectors. One limitation of this study is that it does not specify a particular industry
402 sector, thus the findings may not be fully generalizable to sectors with varying levels of technology adoption or
403 innovation. Additionally, the study falls short of considering the influence of external factors, such as
404 government regulations or market access, which can also impact entrepreneurial sustainability. Suggestions for
405 future research include exploring the impact of SoK, AI, and FI across various industry sectors to determine if
406 the findings are consistent across sectors. Future studies should consider external factors such as environmental
407 policies or government incentives that can drive the adoption of sustainable practices. Additionally, for
408 established businesses, developing programs that foster openness and risk-taking can strengthen the impact of
409 personality on innovation and sustainability.

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